



UNITED STATES ENVIRONMENTAL PROTECTION AGENCY  
WASHINGTON, D.C. 20460

JAN 12 2011

THE ADMINISTRATOR

Ms. Susan Podziba  
Susan Podziba & Associates  
21 Orchard Road  
Brookline, MA 02445

Dear Ms. Podziba:

Please accept my thanks for your contribution to the regulatory negotiation committee that developed standards and practices for conducting all appropriate inquiry.

I know that many long hours of hard work were invested in the negotiations. Your efforts to help understand and balance many diverse viewpoints were critical to the committee's accomplishments.

The revitalization of contaminated properties has increased significantly in the last few years. We all have benefited from protective cleanups and productive reuse of our land resources. Conducting all appropriate inquiry in assessing the environmental conditions of a property is an essential element in starting that property on the road to restoration. The proposed standards that the committee developed reflect the combined wisdom and skill of extremely capable people from a broad array of experiences, and they help provide a strong foundation for our revitalization efforts.

I am confident that, as a result of your work, our country has enhanced its ability to understand the environmental challenges ahead of us. Communities across the nation will be better able to achieve the environmental and economic benefits that come from revitalizing our land.

Again, I thank you for your dedicated efforts, and I applaud the committee's success.

Sincerely,

A handwritten signature in black ink that reads "Michael O. Leavitt".

Michael O. Leavitt